

Community Services Directorate

Revised Budget Projected Outturn Variance

Notes

SERVICE SUMMARY

Direct Expenditure	15,792,990	16,191,585	398,595
Income	(19,856,320)	(19,937,913)	(81,593)
Total Directly Controllable (Income)/Expenditure	(4,063,330)	(3,746,328)	317,002
Indirect Expenditure	3,275,420	3,286,549	11,129
Net (Income)/Expenditure	(787,910)	(459,779)	328,131

BUILDING MAINTENANCE

Direct Expenditure	3,434,250	3,504,187	69,937	A variation in the level of work undertaken, including an increase in resources to reduce the length of void periods for HRA properties. These additional costs will be recharged to the Housing Revenue Account.
Income	(3,519,350)	(3,589,299)	(69,949)	
Total Directly Controllable (Income)/Expenditure	(85,100)	(85,112)	(12)	
Indirect Expenditure	80,050	80,062	12	
Net (Income)/Expenditure	(5,050)	(5,050)	0	

GYPSY AND TRAVELLER SITES

Direct Expenditure	96,530	95,831	(699)
Income	(202,390)	(202,390)	0
Total Directly Controllable (Income)/Expenditure	(105,860)	(106,559)	(699)
Indirect Expenditure	3,890	3,896	6
Net (Income)/Expenditure	(101,970)	(102,663)	(693)

CITIZENS ADVICE BUREAU

Direct Expenditure	283,420	283,424	4
Total Directly Controllable (Income)/Expenditure	283,420	283,424	4
Indirect Expenditure	1,290	1,292	2
Net (Income)/Expenditure	284,710	284,716	6

CIVIL EMERGENCIES

Direct Expenditure	60,550	60,260	(290)
Total Directly Controllable (Income)/Expenditure	60,550	60,260	(290)
Indirect Expenditure	3,090	3,096	6
Net (Income)/Expenditure	63,640	63,356	(284)

CORPORATE PROPERTY SERVICES

Direct Expenditure	2,406,690	2,422,484	15,794	Planned maintenance budgets are held centrally by Corporate Property Services. The carry forward of £113,000 to fund projects which were in progress over the financial year will be added to the revised budget, however this currently offsets a reduction in the forecast of £107,000 for expenditure shown in other services which are budgeted centrally. Salaries have been adjusted to reflect the current establishment; a full time surveyor post has been created and the additional hours worked on capital projects will be charged to capital projects through time sheets £22,000.
Income	(1,176,510)	(1,200,153)	(23,643)	
Total Directly Controllable (Income)/Expenditure	1,230,180	1,222,331	(7,849)	
Indirect Expenditure	474,680	474,780	100	
Net (Income)/Expenditure	1,704,860	1,697,111	(7,749)	

DAY SERVICES

Direct Expenditure	609,200	573,555	(35,645)	Salary savings resulting from vacancies in Day Services pending a wider restructure totalling £58,000.
Income	(152,610)	(157,684)	(5,074)	
Total Directly Controllable (Income)/Expenditure	456,590	415,871	(40,719)	
Indirect Expenditure	173,920	173,873	(47)	
Net (Income)/Expenditure	630,510	589,744	(40,766)	

EMERGENCY COMMUNICATIONS SYSTEM

Direct Expenditure	261,440	262,270	830	
Income	(399,520)	(399,520)	0	
Total Directly Controllable (Income)/Expenditure	(138,080)	(137,250)	830	
Indirect Expenditure	68,470	68,480	10	
Net (Income)/Expenditure	(69,610)	(68,770)	840	

EMI SERVICES

Direct Expenditure	287,930	258,145	(29,785)	Expenditure savings are primarily due to vacant post savings totalling £29,000. It is not anticipated that recruitment will occur until a wider restructure is complete.
Income	(105,680)	(102,273)	3,407	
Total Directly Controllable (Income)/Expenditure	182,250	155,872	(26,378)	
Indirect Expenditure	47,050	47,060	10	
Net (Income)/Expenditure	229,300	202,932	(26,368)	

ENVIRONMENTAL CONTROL

Direct Expenditure	409,600	438,214	28,614	A carry forward to fund air quality totalling £14,000 will be funded from reserve. Additional admin staff not included in the budget £5,000 plus an unacheived credit of £7,000.
Income	(26,180)	(28,472)	(2,292)	
Total Directly Controllable (Income)/Expenditure	383,420	409,742	26,322	
Indirect Expenditure	65,670	66,948	1,278	
Net (Income)/Expenditure	449,090	476,690	27,600	

SURREY FAMILY SUPPORT PROGRAMME

Direct Expenditure	428,720	412,677	(16,043)	
Income	(429,510)	(428,217)	1,293	
Total Directly Controllable (Income)/Expenditure	(790)	(15,540)	(14,750)	
Indirect Expenditure	91,260	91,264	4	
Net (Income)/Expenditure	90,470	75,724	(14,746)	

FOOD AND SAFETY SERVICES

Direct Expenditure	314,000	310,646	(3,354)	
Income	(1,080)	(1,076)	4	
Total Directly Controllable (Income)/Expenditure	312,920	309,570	(3,350)	
Indirect Expenditure	57,820	57,824	4	
Net (Income)/Expenditure	370,740	367,394	(3,346)	

HEALTH AND SAFETY

Direct Expenditure	147,470	149,633	2,163	
Income	(156,330)	(156,174)	156	
Total Directly Controllable (Income)/Expenditure	(8,860)	(6,541)	2,319	
Indirect Expenditure	18,090	18,096	6	
Net (Income)/Expenditure	9,230	11,555	2,325	

HOUSING SURVEYING SERVICES

Direct Expenditure	666,500	664,021	(2,479)	
Income	(755,970)	(753,505)	2,465	
Total Directly Controllable (Income)/Expenditure	(89,470)	(89,484)	(14)	
Indirect Expenditure	102,740	102,754	14	
Net (Income)/Expenditure	13,270	13,270	0	

GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY

Direct Expenditure	499,740	472,609	(27,131)	The cash grant for Wey Valley Bowls Club has been replaced with alternative financial support.
Total Directly Controllable (Income)/Expenditure	499,740	472,609	(27,131)	
Indirect Expenditure	5,120	5,124	4	
Net (Income)/Expenditure	504,860	477,733	(27,127)	

HOME FARM ESTATE, EFFINGHAM

Direct Expenditure	5,510	107,840	102,330	A carry forward to fund works at Home Farm totalling £102,000 will be funded from reserve.
Income	(11,000)	(11,000)	0	
Total Directly Controllable (Income)/Expenditure	(5,490)	96,840	102,330	
Indirect Expenditure	23,410	22,568	(842)	
Net (Income)/Expenditure	17,920	119,408	101,488	

HOMELESSNESS AND EMERGENCY ACCOMMODATION

Direct Expenditure	781,620	788,842	7,222	
Income	(9,000)	(13,002)	(4,002)	
Total Directly Controllable (Income)/Expenditure	772,620	775,840	3,220	
Indirect Expenditure	101,730	101,738	8	
Net (Income)/Expenditure	874,350	877,578	3,228	

HOUSING ADVICE

Direct Expenditure	302,580	302,594	14	
Total Directly Controllable (Income)/Expenditure	302,580	302,594	14	
Net (Income)/Expenditure	302,580	302,594	14	

AFFORDABLE HOUSING DEVELOPMENT

Direct Expenditure	92,690	102,688	9,998	
Total Directly Controllable (Income)/Expenditure	92,690	102,688	9,998	
Indirect Expenditure	23,810	23,814	4	
Net (Income)/Expenditure	116,500	126,502	10,002	

INDUSTRIAL ESTATES

Direct Expenditure	197,400	383,011	185,611
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Provision has been made for essential road maintenance works at Slyfield Industrial Estate amounting to £30,000 although liability for the final cost is still being established. Business rates payable for void units relating to Middleton Industrial Estate amount to £112,000. A carry forward relating to the Industrial Estates growth strategy amounting to £36,000 will be funded from reserve. Overall income is forecast to be £11,000 higher than budgeted. Voids at Middleton Industrial Estate (with Lexicon House incurring significant void business rate liabilities) and Thornberry Way are covered by the new lease agreement for 23 Woodbridge Meadows since the budget was set and other lease extensions at improved terms.

Income	(3,256,620)	(3,268,120)	(11,500)
Total Directly Controllable (Income)/Expenditure	(3,059,220)	(2,885,109)	174,111
Indirect Expenditure	160,260	163,099	2,839
Net (Income)/Expenditure	(2,898,960)	(2,722,010)	176,950

INVESTMENT PROPERTY

Direct Expenditure	229,720	223,295	(6,425)
Income	(5,274,890)	(5,164,962)	109,928

A £109,000 reduction in rental income due to a tenant going into liquidation (The Billings), a tenant exercising a lease break clause (Liongate House, Ladymead) and other tenancies coming to an end.

Total Directly Controllable (Income)/Expenditure	(5,045,170)	(4,941,667)	103,503
Indirect Expenditure	166,750	172,794	6,044
Net (Income)/Expenditure	(4,878,420)	(4,768,873)	109,547

LICENSING SERVICES

Direct Expenditure	269,040	287,605	18,565
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Increase in salary costs resulting from the approval of a Licensing Officer's post £20,000 offset by anticipated increase in various licence fees £5,000.

Income	(179,350)	(184,186)	(4,836)
Total Directly Controllable (Income)/Expenditure	89,690	103,419	13,729
Indirect Expenditure	91,510	91,562	52
Net (Income)/Expenditure	181,200	194,981	13,781

COMMUNITY MEALS AND TPT

Direct Expenditure	882,140	824,990	(57,150)	Savings resulting from vacancies in the Meals on Wheels and Community Meals Service, pending a wider restructuring of the service.
Income	(273,280)	(268,881)	4,399	
Total Directly Controllable (Income)/Expenditure	608,860	556,109	(52,751)	
Indirect Expenditure	104,160	104,172	12	
Net (Income)/Expenditure	713,020	660,281	(52,739)	

OFFICE SERVICES TEAM

Direct Expenditure	1,500,640	1,546,128	45,488	Additional expenditure relating to the provision of office equipment for SCC £30,000 will be recovered in income.
Income	(2,222,440)	(2,254,883)	(32,443)	
Total Directly Controllable (Income)/Expenditure	(721,800)	(708,755)	13,045	
Indirect Expenditure	683,970	683,765	(205)	
Net (Income)/Expenditure	(37,830)	(24,990)	12,840	

HOUSING OUTSIDE THE HRA

Direct Expenditure	3,720	6,602	2,882	
Income	(7,460)	(6,915)	545	
Total Directly Controllable (Income)/Expenditure	(3,740)	(313)	3,427	
Indirect Expenditure	49,890	50,237	347	
Net (Income)/Expenditure	46,150	49,924	3,774	

OTHER PROPERTY

Direct Expenditure	294,010	316,136	22,126	
Income	(1,050,850)	(1,058,450)	(7,600)	
Total Directly Controllable (Income)/Expenditure	(756,840)	(742,314)	14,526	
Indirect Expenditure	418,890	419,059	169	
Net (Income)/Expenditure	(337,950)	(323,255)	14,695	

PEST CONTROL

Direct Expenditure	49,880	49,930	50	
Income	(55,000)	(54,926)	74	
Total Directly Controllable (Income)/Expenditure	(5,120)	(4,996)	124	
Indirect Expenditure	6,000	6,006	6	
Net (Income)/Expenditure	880	1,010	130	

PRIVATE SECTOR HOUSING

Direct Expenditure	689,590	708,182	18,592	
Income	(330,620)	(402,881)	(72,261)	Additional 5yr HMO licence income totalling £58,000
Total Directly Controllable (Income)/Expenditure	358,970	305,301	(53,669)	
Indirect Expenditure	115,910	115,938	28	
Net (Income)/Expenditure	474,880	421,239	(53,641)	

PROJECT ASPIRE

Direct Expenditure	0	8,239	8,239	Project Aspire is funded from reserve.
Total Directly Controllable (Income)/Expenditure	0	8,239	8,239	
Net (Income)/Expenditure	0	8,239	8,239	

PUBLIC HEALTH

Direct Expenditure	73,220	84,329	11,109	A carry forward to support the "Stubbie" Cigarette Pouches £9,400 will be funded from reserve.
Total Directly Controllable (Income)/Expenditure	73,220	84,329	11,109	
Indirect Expenditure	6,680	6,690	10	
Net (Income)/Expenditure	79,900	91,019	11,119	

COMMUNITY WELLBEING

Direct Expenditure	280,420	281,192	772	
Total Directly Controllable (Income)/Expenditure	280,420	281,192	772	
Indirect Expenditure	49,930	49,936	6	
Net (Income)/Expenditure	330,350	331,128	778	

TAXI LICENSING AND PRIVATE HIRE VEHICLES

Direct Expenditure	153,400	176,419	23,019	A carry forward to support works to Taxi Ranks is unlikely to be required in 2019-20.
Income	(167,350)	(133,371)	33,979	Anticipated reduction in income due to drivers transferring to UBER £34,000
Total Directly Controllable (Income)/Expenditure	(13,950)	43,048	56,998	
Indirect Expenditure	67,420	68,656	1,236	
Net (Income)/Expenditure	53,470	111,704	58,234	

WOKING ROAD DEPOT STORES

Direct Expenditure	81,370	85,607	4,237	
Income	(93,330)	(97,573)	(4,243)	
Total Directly Controllable (Income)/Expenditure	(11,960)	(11,966)	(6)	
Indirect Expenditure	11,960	11,966	6	
Net (Income)/Expenditure	0	0	0	

Environment Directorate

	Revised Budget	Projected Outturn	Variance
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Notes

SERVICE SUMMARY

Direct Expenditure	29,593,090	30,499,957	906,867
Income	(28,570,180)	(28,437,103)	133,077
Total Directly Controllable (Income)/Expenditure	1,022,910	2,062,854	1,039,944
Indirect Expenditure	10,098,830	10,114,312	15,482
Net (Income)/Expenditure	11,121,740	12,177,166	1,055,426

ABANDONED VEHICLES

Direct Expenditure	37,380	35,626	(1,754)
Total Directly Controllable (Income)/Expenditure	37,380	35,626	(1,754)
Indirect Expenditure	4,240	4,246	6
Net (Income)/Expenditure	41,620	39,872	(1,748)

BUSINESS FORUM

Direct Expenditure	36,510	78,973	42,463	A carry forward for the Business Grants Scheme totalling £30,000 will be funded from reserve. A part-time events coordinator has been recruited for 3 months to cover vacant posts.
Total Directly Controllable (Income)/Expenditure	36,510	78,973	42,463	
Indirect Expenditure	1,570	1,574	4	
Net (Income)/Expenditure	38,080	80,547	42,467	

CCTV SYSTEMS

Direct Expenditure	80,860	80,674	(186)
Total Directly Controllable (Income)/Expenditure	80,860	80,674	(186)
Indirect Expenditure	20,330	22,547	2,217
Net (Income)/Expenditure	101,190	103,221	2,031

CEMETERIES AND CLOSED CHURCHYARDS

Direct Expenditure	215,850	286,000	70,150	A carry forward for Memorial Safety Inspections totalling £30,000 will be funded from reserve.
Income	(60,430)	(63,634)	(3,204)	
Total Directly Controllable (Income)/Expenditure	155,420	222,366	66,946	
Indirect Expenditure	68,540	70,473	1,933	
Net (Income)/Expenditure	223,960	292,839	68,879	

CLINICAL WASTE

Direct Expenditure	2,460	6,428	3,968
Total Directly Controllable (Income)/Expenditure	2,460	6,428	3,968
Indirect Expenditure	290	292	2
Net (Income)/Expenditure	2,750	6,720	3,970

CREMATORIUM

Direct Expenditure	778,900	735,183	(43,717)
Income	(1,014,360)	(1,308,428)	(294,068)

Salary savings totalling £35,000. It was anticipated that the redevelopment of the Crematorium would result in reduced revenue, with the Budget Pressures Reserve being utilised to manage this short term scenario. The level of disruption has been minimised and consequently it is not currently anticipated that the reserve will be required. The figures reflect this presentation.

Total Directly Controllable (Income)/Expenditure	(235,460)	(573,245)	(337,785)
Indirect Expenditure	397,740	398,030	290
Net (Income)/Expenditure	162,280	(175,215)	(337,495)

ELECTRIC THEATRE

Direct Expenditure	0	2,784	2,784
Total Directly Controllable (Income)/Expenditure	0	2,784	2,784
Indirect Expenditure	0	1,992	1,992
Net (Income)/Expenditure	0	4,776	4,776

FLEET MANAGEMENT SERVICE

Direct Expenditure	1,075,260	968,141	(107,119)
Income	(2,827,430)	(2,826,350)	1,080
Total Directly Controllable (Income)/Expenditure	(1,752,170)	(1,858,209)	(106,039)
Indirect Expenditure	1,713,460	1,713,550	90
Net (Income)/Expenditure	(38,710)	(144,659)	(105,949)

Savings associated with the insurance tender.

LEGAL SERVICES

Direct Expenditure	1,160,370	1,298,219	137,849	Employee costs are forecast to be £17,000 lower than budget, with vacancies covered by temporary staff pending a restructuring of the department. External legal fees are forecast to be £152,000 higher than budget with revenue outsourced legal work forecast at £250,000 compared with £444,000 in 2018-19. Consequently income recharged to departments will be higher than budgeted.
Income	(1,354,450)	(1,519,646)	(165,196)	
Total Directly Controllable (Income)/Expenditure	(194,080)	(221,427)	(27,347)	
Indirect Expenditure	226,420	216,890	(9,530)	
Net (Income)/Expenditure	32,340	(4,537)	(36,877)	

ENGINEERING AND TRANSPORT SERVICES

Direct Expenditure	353,110	275,348	(77,762)	There are salary savings due to vacancies.
Income	(398,170)	(379,974)	18,196	
Total Directly Controllable (Income)/Expenditure	(45,060)	(104,626)	(59,566)	
Indirect Expenditure	45,060	45,070	10	
Net (Income)/Expenditure	0	(59,556)	(59,556)	

GUILDFORD HOUSE

Direct Expenditure	364,510	363,817	(693)	
Income	(77,180)	(72,654)	4,526	
Total Directly Controllable (Income)/Expenditure	287,330	291,163	3,833	
Indirect Expenditure	125,850	126,952	1,102	
Net (Income)/Expenditure	413,180	418,115	4,935	

GUILDHALL

Direct Expenditure	120,580	123,766	3,186	
Income	(35,030)	(33,242)	1,788	
Total Directly Controllable (Income)/Expenditure	85,550	90,524	4,974	
Indirect Expenditure	63,900	65,274	1,374	
Net (Income)/Expenditure	149,450	155,798	6,348	

INFORMATION RIGHTS OFFICER

Direct Expenditure	65,950	69,886	3,936	
Income	(72,640)	(72,616)	24	
Total Directly Controllable (Income)/Expenditure	(6,690)	(2,730)	3,960	
Indirect Expenditure	7,590	7,594	4	
Net (Income)/Expenditure	900	4,864	3,964	

LAND DRAINAGE

Direct Expenditure	141,270	129,218	(12,052)
Total Directly Controllable (Income)/Expenditure	141,270	129,218	(12,052)
Indirect Expenditure	163,700	151,916	(11,784)
Net (Income)/Expenditure	304,970	281,134	(23,836)

LEISURE ART DEVELOPMENT

Direct Expenditure	94,120	144,196	50,076	A carry forward to support the Dementia Project in Sports, Arts and Disability Sports project totalling £10,000 will be funded from reserve. The additional £40,000 expenditure relates to the "Whatever the Weather Project" with income from Woking Borough Council shown below.
Income	0	(40,000)	(40,000)	See above.
Total Directly Controllable (Income)/Expenditure	94,120	104,196	10,076	
Indirect Expenditure	22,700	22,776	76	
Net (Income)/Expenditure	116,820	126,972	10,152	

LEISURE COMMUNITY CENTRES

Direct Expenditure	34,410	36,408	1,998
Income	(11,270)	(11,270)	0
Total Directly Controllable (Income)/Expenditure	23,140	25,138	1,998
Indirect Expenditure	90,990	91,029	39
Net (Income)/Expenditure	114,130	116,167	2,037

LEISURE G LIVE

Direct Expenditure	415,490	415,317	(173)	
Income	(44,110)	(73,850)	(29,740)	The higher than budget management fee income reflects the improved performance of the contract.
Total Directly Controllable (Income)/Expenditure	371,380	341,467	(29,913)	
Indirect Expenditure	1,167,430	1,169,710	2,280	
Net (Income)/Expenditure	1,538,810	1,511,177	(27,633)	

LEISURE GRANTS

Direct Expenditure	393,380	393,403	23
Total Directly Controllable (Income)/Expenditure	393,380	393,403	23
Indirect Expenditure	2,900	2,904	4
Net (Income)/Expenditure	396,280	396,307	27

LEISURE MANAGEMENT CONTRACT

Direct Expenditure	1,359,840	1,459,281	99,441	A carry forward to support contract management and repair and maintenance works will be funded from reserve.
Income	(2,118,190)	(2,118,355)	(165)	
Total Directly Controllable (Income)/Expenditure	(758,350)	(659,074)	99,276	
Indirect Expenditure	1,900,750	1,902,340	1,590	
Net (Income)/Expenditure	1,142,400	1,243,266	100,866	

LEISURE PLAY DEVELOPMENT

Direct Expenditure	221,850	219,826	(2,024)
Income	(39,000)	(39,000)	0
Total Directly Controllable (Income)/Expenditure	182,850	180,826	(2,024)
Indirect Expenditure	29,680	29,702	22
Net (Income)/Expenditure	212,530	210,528	(2,002)

LEISURE RANGERS

Direct Expenditure	230,010	228,329	(1,681)
Total Directly Controllable (Income)/Expenditure	230,010	228,329	(1,681)
Indirect Expenditure	10,930	10,936	6
Net (Income)/Expenditure	240,940	239,265	(1,675)

LEISURE SPORT DEVELOPMENT

Direct Expenditure	87,020	82,838	(4,182)
Income	(3,750)	(626)	3,124
Total Directly Controllable (Income)/Expenditure	83,270	82,212	(1,058)
Indirect Expenditure	13,940	13,942	2
Net (Income)/Expenditure	97,210	96,154	(1,056)

MARKETS

Direct Expenditure	57,640	56,422	(1,218)
Income	(160,410)	(157,922)	2,488
Total Directly Controllable (Income)/Expenditure	(102,770)	(101,500)	1,270
Indirect Expenditure	5,430	5,434	4
Net (Income)/Expenditure	(97,340)	(96,066)	1,274

MOT BAY

Direct Expenditure	127,010	127,549	539	
Income	(164,070)	(157,945)	6,125	
Total Directly Controllable (Income)/Expenditure	(37,060)	(30,396)	6,664	
Indirect Expenditure	31,670	31,678	8	A carry forward to fund additional resources to support the core support support the Dementia Project in Sports, Arts and Disability Sports project totalling £10,000 will be funded from reserve.
Net (Income)/Expenditure	(5,390)	1,282	6,672	

GUILDFORD MUSEUM

Direct Expenditure	432,960	527,340	94,380	There is a total of £90,800 being funded from reserve which includes an additional resources to support the core service whilst staff are seconded to support the re-accreditation assessments which, if successful, will increase the opportunities around grant and other financial support for the museum redevelopment.
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Income	(59,460)	(59,660)	(200)
Total Directly Controllable (Income)/Expenditure	373,500	467,680	94,180
Indirect Expenditure	132,230	136,177	3,947
Net (Income)/Expenditure	505,730	603,857	98,127

OFF STREET PARKING

Direct Expenditure	3,988,140	4,781,073	792,933	It is projected that repair and maintenance expenditure funded from the Car Parks Maintenance Reserve will be £886,000. The reserve will also fund the Pay and Display installation and upgrade £70,000 and a half share of the cost of the parking study £30,000, the other half being met from a Major Project budget. It is currently projected that income at Farnham Road, Castle and York Rd MSCP will be £254,000 under budget.
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Income	(11,008,440)	(10,754,044)	254,396
Total Directly Controllable (Income)/Expenditure	(7,020,300)	(5,972,971)	1,047,329
Indirect Expenditure	1,473,750	1,482,481	8,731
Net (Income)/Expenditure	(5,546,550)	(4,490,490)	1,056,060

ON STREET PARKING

Direct Expenditure	1,360,400	1,385,166	24,766	The higher than budgeted costs relate to the outcome of the recent job evaluation exercise for enforcement staff and car parks cleaning staff which has resulted in an increase to employee related costs.
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Income	(1,942,930)	(1,928,240)	14,690
Total Directly Controllable (Income)/Expenditure	(582,530)	(543,074)	39,456
Indirect Expenditure	148,710	148,736	26
Net (Income)/Expenditure	(433,820)	(394,338)	39,482

ORDNANCE SURVEY AND MAPPING SERVICES

Direct Expenditure	3,540	4,675	1,135
Total Directly Controllable (Income)/Expenditure	3,540	4,675	1,135
Indirect Expenditure	4,530	4,497	(33)
Net (Income)/Expenditure	8,070	9,172	1,102

PARKS AND COUNTRYSIDE

Direct Expenditure	3,974,330	4,046,061	71,731	Two carry forwards totalling £77,000 relating to consultancy costs and measure to prevent traveller incursions will be funded from reserve.
Income	(1,221,230)	(1,216,392)	4,838	
Total Directly Controllable (Income)/Expenditure	2,753,100	2,829,669	76,569	
Indirect Expenditure	864,630	873,030	8,400	
Net (Income)/Expenditure	3,617,730	3,702,699	84,969	

PARK AND RIDE SERVICES

Direct Expenditure	695,020	668,488	(26,532)	The current security contract will come to an end in October when existing Guildford staff will assume responsibility for locking and unlocking the premises. It is projected this will result in a saving of £34,000.
Income	(37,500)	(44,347)	(6,847)	
Total Directly Controllable (Income)/Expenditure	657,520	624,141	(33,379)	
Indirect Expenditure	115,650	114,941	(709)	
Net (Income)/Expenditure	773,170	739,082	(34,088)	

PROCUREMENT

Direct Expenditure	96,810	133,746	36,936	The additional £39,000 relates to two temporary staff members - one is covering the vacant Procurement Assistant Post and the second has been agreed to undertake a number of short term procurement projects which will be funded from reserve.
Income	(122,510)	(122,518)	(8)	
Total Directly Controllable (Income)/Expenditure	(25,700)	11,228	36,928	
Indirect Expenditure	25,700	25,702	2	
Net (Income)/Expenditure	0	36,930	36,930	

PUBLIC CONVENIENCES

Direct Expenditure	205,760	260,559	54,799	There are planned works at Stoke Park Tennis Courts and Woodbridge Road. The budget for these works will be transferred from the corporate repair and maintenance budget for the next reporting period.
Income	(12,050)	(12,050)	0	
Total Directly Controllable (Income)/Expenditure	193,710	248,509	54,799	
Indirect Expenditure	95,930	100,818	4,888	
Net (Income)/Expenditure	289,640	349,327	59,687	

REFUSE AND RECYCLING

Direct Expenditure	6,540,950	6,707,529	166,579	Agency costs will be less than in previous years as temporary staff move into vacant posts. Additional gate fee costs relating to the disposal of co-mingled recycle totalling £150,000 will be met from the recycling equalisation reserve (linked to presentation of income). October will see the end of gate fees and a transitional payment will be received to compensate on a per household basis. It is not currently assumed that the publicity and promotional budgets will be spent this year. Trade refuse disposal charges will be less than budgeted, but consequently trade refuse income is also reduced.
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Income	(3,552,440)	(3,480,123)	72,317	See above.
Total Directly Controllable (Income)/Expenditure	2,988,510	3,227,406	238,896	
Indirect Expenditure	501,600	501,664	64	
Net (Income)/Expenditure	3,490,110	3,729,070	238,960	

RIVER CONTROL

Direct Expenditure	32,300	31,978	(322)	
Total Directly Controllable (Income)/Expenditure	32,300	31,978	(322)	
Indirect Expenditure	4,910	4,923	13	
Net (Income)/Expenditure	37,210	36,901	(309)	

ROADS AND FOOTPATHS MAINTENANCE

Direct Expenditure	37,400	31,914	(5,486)	
Total Directly Controllable (Income)/Expenditure	37,400	31,914	(5,486)	
Indirect Expenditure	72,110	72,820	710	
Net (Income)/Expenditure	109,510	104,734	(4,776)	

SNOW AND ICE PLAN HOLDING ACCOUNT

Direct Expenditure	52,340	52,168	(172)	
Income	(55,140)	(55,140)	0	
Total Directly Controllable (Income)/Expenditure	(2,800)	(2,972)	(172)	
Indirect Expenditure	1,230	1,066	(164)	
Net (Income)/Expenditure	(1,570)	(1,906)	(336)	

SPA SITES

Direct Expenditure	105,000	92,116	(12,884)
Income	(105,000)	(273,099)	(168,099)

SPA income for the future development and maintenance of green spaces is projected to exceed budget by £168,000. An element of this income will be used in the current year to fund revenue spending, the remainder will be transferred to reserve at year-end.

Total Directly Controllable (Income)/Expenditure	0	(180,983)	(180,983)
Net (Income)/Expenditure	0	(180,983)	(180,983)

STREET CLEANSING

Direct Expenditure	2,343,670	2,178,104	(165,566)
Income	(154,690)	(153,903)	787
Total Directly Controllable (Income)/Expenditure	2,188,980	2,024,201	(164,779)
Indirect Expenditure	173,970	173,986	16
Net (Income)/Expenditure	2,362,950	2,198,187	(164,763)

There are salary savings due to vacancies.

STREET FURNITURE

Direct Expenditure	83,310	74,810	(8,500)
Total Directly Controllable (Income)/Expenditure	83,310	74,810	(8,500)
Indirect Expenditure	24,780	23,954	(826)
Net (Income)/Expenditure	108,090	98,764	(9,326)

TOURIST INFORMATION CENTRE

Direct Expenditure	245,290	245,290	0
Income	(53,050)	(50,321)	2,729
Total Directly Controllable (Income)/Expenditure	192,240	194,969	2,729
Indirect Expenditure	50,690	50,696	6
Net (Income)/Expenditure	242,930	245,665	2,735

BUSINESS AND TOURISM

Direct Expenditure	498,150	508,817	10,667
Income	(162,660)	(154,114)	8,546
Total Directly Controllable (Income)/Expenditure	335,490	354,703	19,213
Indirect Expenditure	106,070	106,014	(56)
Net (Income)/Expenditure	441,560	460,717	19,157

TOWN CENTRE MANAGEMENT

Direct Expenditure	101,920	101,716	(204)
Income	(272,380)	(126,338)	146,042

Income from Public Realm Enhancements has been delayed resulting in an adverse variance of £41,000. The decision has been made to move away from a WIFI concession, and in its place to run a mini competition for a larger scale WIFI joint venture. As the scope of this project is much projected it is currently projected it will deliver £10,000 this financial year. Planned sponsorship has taken longer to establish than initially anticipated and as a result will achieve £80,000 this financial year, £108,000 lower than the budgeted level.

Total Directly Controllable (Income)/Expenditure	(170,460)	(24,622)	145,838
Indirect Expenditure	16,790	16,808	18
Net (Income)/Expenditure	(153,670)	(7,814)	145,856

TRANSPORTATION

Direct Expenditure	12,740	12,708	(32)
Total Directly Controllable (Income)/Expenditure	12,740	12,708	(32)
Indirect Expenditure	7,910	7,171	(739)
Net (Income)/Expenditure	20,650	19,879	(771)

VEHICLE MAINTENANCE WORKSHOP

Direct Expenditure	760,900	789,089	28,189
Income	(807,560)	(836,385)	(28,825)
Total Directly Controllable (Income)/Expenditure	(46,660)	(47,296)	(636)
Indirect Expenditure	49,110	49,118	8
Net (Income)/Expenditure	2,450	1,822	(628)

WOKING ROAD DEPOT

Direct Expenditure	491,190	495,724	4,534
Income	(534,770)	(530,392)	4,378
Total Directly Controllable (Income)/Expenditure	(43,580)	(34,668)	8,912
Indirect Expenditure	102,730	102,167	(563)
Net (Income)/Expenditure	59,150	67,499	8,349

RECYCLING, CLEANSING AND PARKING SERVICES OVERHEAD ACCOUNT

Direct Expenditure	77,190	76,615	(575)
Income	(87,880)	(87,886)	(6)
Total Directly Controllable (Income)/Expenditure	(10,690)	(11,271)	(581)
Indirect Expenditure	10,690	10,692	2
Net (Income)/Expenditure	0	(579)	(579)

Finance Directorate

Revised Budget Projected Outturn Variance

Notes

SERVICE SUMMARY

Direct Expenditure	41,915,145	40,221,162	(1,693,983)
Income	(37,635,390)	(35,488,997)	2,146,393
Total Directly Controllable (Income)/Expenditure	4,279,755	4,732,165	452,410
Indirect Expenditure	2,361,100	2,361,432	332
Net (Income)/Expenditure	6,640,855	7,093,597	452,742

ACCESS GROUP FOR GUILDFORD

Direct Expenditure	2,440	3,047	607
Total Directly Controllable (Income)/Expenditure	2,440	3,047	607
Indirect Expenditure	2,430	2,430	0
Net (Income)/Expenditure	4,870	5,477	607

ACCOUNTANCY

Direct Expenditure	752,600	717,765	(34,835)	Vacancies resulting in salary savings.
Income	(960,910)	(960,974)	(64)	
Total Directly Controllable (Income)/Expenditure	(208,310)	(243,209)	(34,899)	
Indirect Expenditure	107,520	107,538	18	
Net (Income)/Expenditure	(100,790)	(135,671)	(34,881)	

BUSINESS RATES

Direct Expenditure	205,780	205,558	(222)
Income	(261,850)	(255,452)	6,398
Total Directly Controllable (Income)/Expenditure	(56,070)	(49,894)	6,176
Indirect Expenditure	39,850	39,862	12
Net (Income)/Expenditure	(16,220)	(10,032)	6,188

CIVIC EXPENSES

Direct Expenditure	202,840	236,577	33,737	The additional expenditure relates to support for borough events which are projected to exceed budget by £19,000. The timeline for Mayoral events mean that headline costs will be £11,000 higher in 2019-20, but they will be supported by a carry forward of the 2018-19 underspend.
Income	0	(62)	(62)	
Total Directly Controllable (Income)/Expenditure	202,840	236,515	33,675	
Indirect Expenditure	30,330	30,340	10	
Net (Income)/Expenditure	233,170	266,855	33,685	

COUNCIL AND COMMITTEE SUPPORT

Direct Expenditure	212,150	212,872	722
Income	(39,150)	(39,126)	24
Total Directly Controllable (Income)/Expenditure	173,000	173,746	746
Indirect Expenditure	255,270	255,326	56
Net (Income)/Expenditure	428,270	429,072	802

CORPORATE FINANCIAL

Direct Expenditure	204,230	187,257	(16,973)
Income	(150,000)	(150,000)	0
Total Directly Controllable (Income)/Expenditure	54,230	37,257	(16,973)
Indirect Expenditure	249,660	249,690	30
Net (Income)/Expenditure	303,890	286,947	(16,943)

CORPORATE SERVICES

Direct Expenditure	838,460	874,350	35,890	A compromise agreement included in the projection will be funded from reserves. It is not currently projected that the intern budget will not be fully spent.
Income	(119,570)	(127,484)	(7,914)	
Total Directly Controllable (Income)/Expenditure	718,890	746,866	27,976	
Indirect Expenditure	412,860	412,896	36	
Net (Income)/Expenditure	1,131,750	1,159,762	28,012	

COMMITTEE SERVICES

Direct Expenditure	185,730	183,691	(2,039)
Income	(221,340)	(221,354)	(14)
Total Directly Controllable (Income)/Expenditure	(35,610)	(37,663)	(2,053)
Indirect Expenditure	37,690	37,700	10
Net (Income)/Expenditure	2,080	37	(2,043)

COUNCIL TAX

Direct Expenditure	705,430	718,050	12,620	Temporary staffing resources at a net additional cost of £13,000 have been agreed to cover vacancies in Council Tax collection until the outcome of the Future Guildford project is known, as it is essential to keep on top of collection responsibilities. Council Tax court fees are forecast to be £10,000 lower than budget.
Income	(290,000)	(280,000)	10,000	
Total Directly Controllable (Income)/Expenditure	415,430	438,050	22,620	
Indirect Expenditure	135,680	135,694	14	
Net (Income)/Expenditure	551,110	573,744	22,634	

DEMOCRATIC REPRESENTATION AND MANAGEMENT

Direct Expenditure	684,980	688,008	3,028
Income	(107,800)	(107,800)	0
Total Directly Controllable (Income)/Expenditure	577,180	580,208	3,028
Indirect Expenditure	210,370	210,396	26
Net (Income)/Expenditure	787,550	790,604	3,054

ELECTIONS

Direct Expenditure	72,980	250,464	177,484	The cost of the May 2019 Guildford Borough Elections will be funded from reserves. [An annual contribution is made to reserve to fund the cost of elections]
Income	0	(10,000)	(10,000)	
Total Directly Controllable (Income)/Expenditure	72,980	240,464	167,484	
Indirect Expenditure	21,700	21,708	8	
Net (Income)/Expenditure	94,680	262,172	167,492	

ELECTORAL REGISTRATION

Direct Expenditure	264,050	267,660	3,610
Income	(22,630)	(22,630)	0
Total Directly Controllable (Income)/Expenditure	241,420	245,030	3,610
Indirect Expenditure	34,120	34,128	8
Net (Income)/Expenditure	275,540	279,158	3,618

FEASIBILITY STUDIES

Direct Expenditure	40,000	40,971	971
Total Directly Controllable (Income)/Expenditure	40,000	40,971	971
Indirect Expenditure	470	470	0
Net (Income)/Expenditure	40,470	41,441	971

DEBTORS

Direct Expenditure	165,800	158,351	(7,449)
Income	(209,800)	(209,814)	(14)
Total Directly Controllable (Income)/Expenditure	(44,000)	(51,463)	(7,463)
Indirect Expenditure	44,620	44,628	8
Net (Income)/Expenditure	620	(6,835)	(7,455)

HOUSING BENEFITS

Direct Expenditure	31,173,400	29,330,162	(1,843,238)	The increase in direct expenditure relates to Discretionary Housing Payments [DHP] of £255,000, offset by grant from the Department of Work and Pensions [DWP]. There is also an additional £12,000 of staff costs relating to a temporary staff resources to undertake a specific piece of work funded by government grant. The overall fluctuation in claimant numbers resulting in variations in expenditure and a corresponding reduction in costs recovered from DWP.
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Income	(30,985,330)	(29,152,442)	1,832,888
Total Directly Controllable (Income)/Expenditure	188,070	177,720	(10,350)
Indirect Expenditure	206,140	206,158	18
Net (Income)/Expenditure	394,210	383,878	(10,332)

INSURANCE REVENUE ACCOUNT

Direct Expenditure	831,190	808,166	(23,024)
Income	(1,104,880)	(826,414)	278,466
			Our insurance cover was re-tendered in the last quarter of 2018-19. The exercise generated savings of approximately £250,000 which were removed as a single line entry [late in the budget process] from the expenditure budget of the <i>Insurance Revenue Account</i> . The reduced recharged income reflects this change, with corresponding savings against the insurance budget in the service accounts.

Total Directly Controllable (Income)/Expenditure	(273,690)	(18,248)	255,442
Indirect Expenditure	6,220	6,220	0
Net (Income)/Expenditure	(267,470)	(12,028)	255,442

IT RENEWALS REVENUE ACCOUNT

Income	(893,250)	(893,634)	(384)
Total Directly Controllable (Income)/Expenditure	(893,250)	(893,634)	(384)
Indirect Expenditure	225,880	225,894	14
Net (Income)/Expenditure	(667,370)	(667,740)	(370)

MANAGEMENT POLICY STRATEGY

Direct Expenditure	285,710	288,082	2,372
Income	(303,800)	(303,820)	(20)
Total Directly Controllable (Income)/Expenditure	(18,090)	(15,738)	2,352
Indirect Expenditure	23,690	23,698	8
Net (Income)/Expenditure	5,600	7,960	2,360

MISCELLANEOUS ITEMS

Direct Expenditure	904,940	756,447	(148,493)	Saving reflects the current working assumption on the use of the corporate inflation budget.
Income	(10,360)	(9,537)	823	
Total Directly Controllable (Income)/Expenditure	894,580	746,910	(147,670)	
Indirect Expenditure	450	450	0	
Net (Income)/Expenditure	895,030	747,360	(147,670)	

OPERATIONS TECHNICAL SERVICES

Direct Expenditure	1,135,050	1,286,438	151,388	Shift allowances arising from revised helpdesk service provision not included in the budget. A carry forward to provide revenue support for software development and enhancement totalling £100,000 will be funded from reserve.
Income	(1,267,110)	(1,268,044)	(934)	
Total Directly Controllable (Income)/Expenditure	(132,060)	18,394	150,454	
Indirect Expenditure	127,810	127,834	24	
Net (Income)/Expenditure	(4,250)	146,228	150,478	

PARISH AND LOCAL LIAISON

Direct Expenditure	187,450	187,584	134	
Total Directly Controllable (Income)/Expenditure	187,450	187,584	134	
Indirect Expenditure	8,010	8,018	8	
Net (Income)/Expenditure	195,460	195,602	142	

PAYMENTS AND PURCHASING

Direct Expenditure	265,240	223,566	(41,674)	
Income	(433,230)	(432,726)	504	
Total Directly Controllable (Income)/Expenditure	(167,990)	(209,160)	(41,170)	
Indirect Expenditure	99,850	99,864	14	
Net (Income)/Expenditure	(68,140)	(109,296)	(41,156)	

PORTFOLIO MANAGEMENT

Direct Expenditure	266,660	263,783	(2,877)	
Income	(254,380)	(217,684)	36,696	No external income from street naming service is currently projected pending the finalisation of the scheme.
Total Directly Controllable (Income)/Expenditure	12,280	46,099	33,819	
Indirect Expenditure	27,800	27,804	4	
Net (Income)/Expenditure	40,080	73,903	33,823	

NON DISTRIBUTED COSTS

Direct Expenditure	2,074,790	2,074,792	2
Total Directly Controllable (Income)/Expenditure	2,074,790	2,074,792	2
Indirect Expenditure	25,510	25,512	2
Net (Income)/Expenditure	2,100,300	2,100,304	4

WEBSITE

Direct Expenditure	253,245	257,521	4,276
Total Directly Controllable (Income)/Expenditure	253,245	257,521	4,276
Indirect Expenditure	27,170	27,174	4
Net (Income)/Expenditure	280,415	284,695	4,280

Management**Revised Budget Projected Outturn Variance****Notes****SERVICE SUMMARY**

Direct Expenditure	2,226,645	2,540,358	313,713
Income	(1,792,240)	(1,797,391)	(5,151)
Total Directly Controllable (Income)/Expenditure	434,405	742,967	308,562
Indirect Expenditure	333,650	333,734	84
Net (Income)/Expenditure	768,055	1,076,701	308,646

COMMUNITY DEVELOPMENT

Direct Expenditure	289,830	311,287	21,457
Income	(15,000)	(19,880)	(4,880)
Total Directly Controllable (Income)/Expenditure	274,830	291,407	16,577
Indirect Expenditure	43,170	43,182	12
Net (Income)/Expenditure	318,000	334,589	16,589

A carry forward in respect of the Safer Guildford Partnership totalling £37,000 is included in the projection and will be funded from reserve. The service currently has one vacant post.

CUSTOMER SERVICE CENTRE

Direct Expenditure	302,130	312,425	10,295
Income	(453,570)	(453,602)	(32)
Total Directly Controllable (Income)/Expenditure	(151,440)	(141,177)	10,263
Indirect Expenditure	79,890	79,896	6
Net (Income)/Expenditure	(71,550)	(61,281)	10,269

INTERNAL AUDIT

Direct Expenditure	117,090	118,520	1,430
Income	(149,610)	(149,620)	(10)
Total Directly Controllable (Income)/Expenditure	(32,520)	(31,100)	1,420
Indirect Expenditure	7,150	7,156	6
Net (Income)/Expenditure	(25,370)	(23,944)	1,426

BUSINESS IMPROVEMENT

Direct Expenditure	243,580	252,341	8,761
Income	(249,120)	(249,136)	(16)
Total Directly Controllable (Income)/Expenditure	(5,540)	3,205	8,745
Indirect Expenditure	30,910	30,922	12
Net (Income)/Expenditure	25,370	34,127	8,757

FUTURE GUILDFORD

Direct Expenditure	0	251,211	251,211	Costs connected with the Future Guildford project are being funded from the invest to save reserve.
Total Directly Controllable (Income)/Expenditure	0	251,211	251,211	
Net (Income)/Expenditure	0	251,211	251,211	

HR SERVICES

Direct Expenditure	488,400	490,051	1,651
Income	(564,740)	(564,778)	(38)
Total Directly Controllable (Income)/Expenditure	(76,340)	(74,727)	1,613
Indirect Expenditure	76,340	76,348	8
Net (Income)/Expenditure	0	1,621	1,621

OTHER EMPLOYEE COSTS

Direct Expenditure	308,190	320,790	12,600	The Budget for the Salary Sacrifice Scheme is held in <i>Other Employee Costs</i> - the actuals appear in the individual service areas, resulting in a variance to this account £10,000.
Income	(218,230)	(218,397)	(167)	
Total Directly Controllable (Income)/Expenditure	89,960	102,393	12,433	
Indirect Expenditure	16,460	16,466	6	
Net (Income)/Expenditure	106,420	118,859	12,439	

PAYROLL AND INSURANCE

Direct Expenditure	115,640	116,222	582
Income	(137,470)	(137,478)	(8)
Total Directly Controllable (Income)/Expenditure	(21,830)	(21,256)	574
Indirect Expenditure	21,830	21,846	16
Net (Income)/Expenditure	0	590	590

PUBLIC RELATIONS AND MARKETING

Direct Expenditure	361,785	367,511	5,726
Income	(4,500)	(4,500)	0
Total Directly Controllable (Income)/Expenditure	357,285	363,011	5,726
Indirect Expenditure	57,900	57,918	18
Net (Income)/Expenditure	415,185	420,929	5,744

Planning and Regeneration Directorate

	Revised Budget	Projected Outturn	Variance	Notes
SERVICE SUMMARY				
Direct Expenditure	4,715,080	6,421,951	1,706,871	
Income	(2,593,020)	(2,491,506)	101,514	
Total Directly Controllable (Income)/Expenditure	2,122,060	3,930,445	1,808,385	
Indirect Expenditure	1,125,200	1,127,815	2,615	
Net (Income)/Expenditure	3,247,260	5,058,260	1,811,000	
BUILDING CONTROL SUMMARY				
Direct Expenditure	765,430	857,379	91,949	Vacant post savings are being used to part-fund two agency surveyors, although there is an overall shortfall in funding from this arrangement of £32,000. Consultants costs will be £30,000 higher than budget and fee income is currently projected to be £58,000 lower than budgeted.
Income	(503,510)	(445,202)	58,308	
Total Directly Controllable (Income)/Expenditure	261,920	412,177	150,257	
Indirect Expenditure	120,270	120,280	10	
Net (Income)/Expenditure	382,190	532,457	150,267	
CLIMATE CHANGE				
Direct Expenditure	110,810	130,828	20,018	The vacant post in the service is currently being covered by the use of casual staff £12,000. A carry forward to support the Green Network Travel Plan of £9,200 is included in the projection and will be funded from reserve.
Income	(201,630)	(201,638)	(8)	
Total Directly Controllable (Income)/Expenditure	(90,820)	(70,810)	20,010	
Indirect Expenditure	49,010	49,026	16	
Net (Income)/Expenditure	(41,810)	(21,784)	20,026	
DEVELOPMENT CONTROL				
Direct Expenditure	1,946,960	2,254,559	307,599	Salary, casual and agency costs are projected to be £46,000 higher than budgeted. It is currently anticipated that planning fee income will be £72,700 lower than budgeted. The first Planning Performance Application has been received and will result in £50,500 of income.
Income	(1,606,000)	(1,578,758)	27,242	
Total Directly Controllable (Income)/Expenditure	340,960	675,801	334,841	
Indirect Expenditure	575,150	577,895	2,745	
Net (Income)/Expenditure	916,110	1,253,696	337,586	

LOCAL LAND CHARGES

Direct Expenditure	214,200	198,052	(16,148)
Income	(266,880)	(250,725)	16,155
Total Directly Controllable (Income)/Expenditure	(52,680)	(52,673)	7
Indirect Expenditure	32,730	32,778	48
Net (Income)/Expenditure	(19,950)	(19,895)	55

MAJOR PROJECTS

Direct Expenditure	459,790	1,502,118	1,042,328	Employee related costs are expected to be £22,700 under the revenue budget which takes into account a capital allocation of £186,300. The allocation between revenue and capital will be revised at each monitoring period as the individual projects move from revenue to capital. Consultants costs for specific project totalling £1,067,000 will be funded from the carry forward reserve.
Total Directly Controllable (Income)/Expenditure	459,790	1,502,118	1,042,328	
Indirect Expenditure	145,360	145,386	26	
Net (Income)/Expenditure	605,150	1,647,504	1,042,354	

POLICY

Direct Expenditure	1,164,860	1,425,908	261,048	There are salary savings resulting from vacancies, although agency and consultants have been retained in lieu of some posts. Referendum and consultants costs for Lovelace, Puttenham and Send Neighbourhood Plans will be £32,000 with government grant of £60,000 not due until 2020-21. At this early stage of 2019-20 CIL consultants costs are expected to be on budget. Consultants costs connected with the Local Plan will be funded from reserve. Planning policy software costs of £32,000 will be funded from the Planning Policy reserve. The Local Plan inspectors budget of £50,000 will not be required this year.
Income	(15,000)	(15,183)	(183)	
Total Directly Controllable (Income)/Expenditure	1,149,860	1,410,725	260,865	
Indirect Expenditure	180,800	180,562	(238)	
Net (Income)/Expenditure	1,330,660	1,591,287	260,627	

SLYFIELD AREA REGENERATION PROJECT (SARP)

Direct Expenditure	53,030	53,107	77
Total Directly Controllable (Income)/Expenditure	53,030	53,107	77
Indirect Expenditure	21,880	21,888	8
Net (Income)/Expenditure	74,910	74,995	85